



Transformation and Programme Assurance

Independent challenge from design through implementation, readiness and remediation

Material programmes can appear on track while critical requirements, dependencies, controls or readiness remain unresolved. NFRisk provides independent, senior-led assurance that challenges whether the programme is solving the right problem, whether delivery evidence is reliable, and whether the organisation can safely implement and sustain the intended change.

THE ASSURANCE APPROACH

1 FRAME	2 CHALLENGE	3 VERIFY	4 ASSESS	5 REPORT
Confirm the mandate, intended outcome, material risks and assurance questions.	Test requirements, design, controls, ownership and delivery assumptions.	Review evidence, dependencies, decisions, testing, defects and remediation.	Determine operational readiness, residual risk and implementation confidence.	Provide clear conclusions, priorities, recovery actions and decision support.

WHEN THIS SERVICE IS APPROPRIATE

- A strategically important programme has high regulatory, operational or reputational exposure.
- Executive reporting shows progress, but confidence in the underlying evidence is weak.
- Requirements, design decisions or responsibilities remain incomplete or contested.
- Critical data, technology, third-party or operational dependencies are unresolved.
- Testing demonstrates functionality but not end-to-end control effectiveness or resilience.
- Go-live is approaching while defects, workarounds, operating procedures or acceptance remain uncertain.
- Remediation activity is extensive, but sustainability and closure readiness are unclear.
- A delayed or fragmented programme requires recovery, re-baselining or governance reset.

WHAT NFRISK ASSESSES

- Problem definition, scope, target outcomes and success criteria.
- Requirements, design, operating model, data and control architecture.
- Governance, accountability, decisions, risks and dependency management.
- Delivery plans, evidence, testing, defects and remediation quality.
- Operational readiness, resilience, fallback, acceptance and residual risk.
- Whether reporting gives senior stakeholders a reliable basis for decisions.

TYPICAL OUTPUTS

- Independent programme health and assurance conclusion
- Risk, dependency and decision map
- Requirements, design and control findings
- Testing, evidence and defect assessment
- Operational-readiness and residual-risk view
- Risk-ranked actions, decision gates and escalation points
- Go-live, remediation-closure or recovery recommendation
- Executive, board or steering-committee presentation

ENGAGEMENT STRUCTURE

- One-off health review, stage-gate assessment or focused recovery intervention.
- Recurring assurance through agreed checkpoints or a retained monthly mandate.
- Senior-led and independent of the programme delivery chain.
- Can cover a full programme or a defined high-risk workstream.

INTENDED OUTCOME

A clear, evidence-based view of **what is genuinely on track, what remains exposed, and what decision or intervention is required next.**

WHY NFRISK Senior experience spanning strategy, requirements, architecture, controls, testing, implementation, remediation and programme recovery.	DISCUSS A CONFIDENTIAL ASSURANCE MANDATE
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TYPICAL SPONSORS COO CRO CIO / CTO Transformation and Programme Sponsors Internal Audit Remediation and Operational Resilience Leaders
Independent challenge without the overhead of a large consulting team - focused on decisions, evidence, readiness and controlled outcomes.